



Provider Panel rules of procedure

Approved by the OfS chair on 9 December 2025 to apply from 1 January 2026.

Scope of rules of procedure

1. These rules of procedure apply on and from 1 January 2026 to the Provider Panel.

Provisions that apply to the committee

2. The validity of any proceedings is not to be affected by a vacancy among the members or by any defect in the appointment of a member.
3. All words and expressions in this document are to be interpreted in accordance with Part 9 of the OfS scheme of delegation.

Members

4. The Provider Panel is to consist of up to 14 members and no fewer than five members which include:
 - a. Up to two members of the OfS.
 - b. Up to 12 persons that are neither members of the OfS nor members of OfS staff ('Independent Persons').
5. It is expected that at all 'Independent Persons' on the Provider Panel will have experience at an accountable officer or equivalent level at an institution providing higher education.
6. As at 1 January 2026, the ordinary members of the OfS which have been appointed to the Provider Panel are:
 - Verity Hancock
 - Caleb Stevens.
7. As at 1 January 2026 the Independent Persons which have been appointed to the Provider Panel are:
 - Josh Allerson
 - Denise Brown
 - Josette Bushell-Mingo
 - Clare Connor

- Debra Gray
- Nick Jennings
- Larry Kramer
- Matt Lilley
- David Mba
- Karen O'Brien
- Mark Power.

Other attendance

8. The committee will be attended by a director of the OfS or their delegate and an OfS staff member designated as clerk to the committee.
9. The committee may be attended by the Head of Governance, the chief executive, and other OfS staff as required.

Chair

10. The chair of Provider Panel is Verity Hancock.

11. In the absence of the Provider Panel chair, a meeting of the Provider Panel will be chaired by another member that is also a member of the OfS.

Meetings

12. The Provider Panel is expected to meet five times a year. The chair of the OfS, chair of the Provider Panel, the chief executive, or the Director of Strategy and Delivery may convene additional meetings as they deem necessary.
13. Meetings of the Provider Panel may be held in person or by video or teleconferencing (or any combination of such methods).

Reporting

14. The Provider Panel is expected to provide a written report to the OfS board on the activities of each Provider Panel meeting. The matters reported on may vary from time to time and may focus on matters the chair of the Provider Panel considers of particular interest to the OfS board. However, any failure to provide a report to the OfS board will not in any way affect the validity of any advice provided by the Provider Panel.